



## George Matta

### Director

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**Areas of Expertise** Project Management, Planning & Scheduling, Claims & Dispute Resolution

**Industries** Infrastructure, Mining & Resources, Oil & Gas, Building & Construction, Water, Airports, Health, Education, Roads & Rail

**Qualifications** Master's in Construction Law & Arbitration LLM  
Professional Program in Contractual & Legal Aspects in Construction Industry  
Diploma in Executive Management  
Professional Program in Project Management  
Bachelor of Science Architect

**Memberships** Project Management Institute (Project Manager Professional)  
Association Advancement for Cost Engineers (Planning & Scheduling Professional)  
UK Chartered Institute of Arbitrators (Member)  
Associate Member of Resolution Institute  
Australian Institute of Project Management (Member)  
Society of Construction Law (Member)

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### Key Experiences

George is an architect with over than 30 years' experience in the construction industry. Prior to becoming a consultant, George spent 15 years working with international contractors. His core skills are in the areas of project management, project planning and controls, contract administration and dispute resolution. George has worked on medium to large infrastructure projects including power stations, airports, railways, tunnels, roads and bridges, oil and gas, mining and residential projects across the Middle East and Australia.

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George has worked for clients, contractors, subcontractors, and suppliers dealing with claims both up and down the line. As an expert in delay and disruption analyses, George understands the importance to effectively communicate analysis outcomes to the parties in order to assist in the decision-making process for dispute resolution. His strong planning and control background has allowed for development of specialist expertise in the preparation and assessment of position papers for dispute resolution negotiations involving delay and disruption matters; representing clients during mediation in such matters; provision of expert opinion in the matters of construction programming, delay and extensions of time, and loss of productivity for arbitration and litigation. George has been appointed as expert on a number of time-related and disruption claims and has been cross-examined in local and international arbitration proceedings as well as in the Supreme Court of Western Australia. He has also been appointed as the Expert in Expert Determination dispute resolution process.

George is regularly presenting and writing technical articles on subjects relating to the preparation of construction time-schedules, preparation and assessment of extension of time, forensic delay analysis methodologies and the quantification of loss of productivity.

He became a Director of TBH in 2016.

George is highly skilled in the use of project management and planning software used by TBH and its clients including MS Project, Asta and Primavera. He is fluent in English, French and Arabic.

## **Planning & Scheduling**

- Preparation of high-level master programmes and detailed construction programmes ranging from preliminary planning and design through to project construction and commissioning;
- Strategic summary programs, tactical programs, productivity analysis, accelerated and / or fast-track programs, subcontract programs, design programs, commissioning programs and as-built programs;
- Monitoring and verifying progress, identifying corrective actions and recovery techniques and preparation of multi-level progress reports;
- Active participation in project delivery, engineering and construction methodology and options analysis, analysis of resources, productivity and/or acceleration measures; and
- Reviewing, approving and monitoring programs as submitted by consultant(s), contractor(s) and sub-contractor(s) to ensure compliance with the overall project program.

## **Claims & Dispute Resolution**

- Preparation and / or analysis of claims for time extensions, prolongation, disruption, acceleration and loss of productivity effects on resources, time and costs;
- Conducting independent forensic time impact analysis and disruption analysis;
- Preparation of expert reports for the use of arbitration, litigation, adjudication and/or expert determination;
- Provision of advice on corrective actions following project changes and delays;
- Established and managed contract administration systems; and
- Support for legal counsel in technical areas of case preparation.

Project Name	Client	Role	Year
<b>Oil &amp; Gas Projects</b>			
Waitsia Gas Project Stage 2 - WA, Australia	Clough Projects Australia	Claims & Dispute Resolution	2022
Wheatstone Project LNG Plant & Marine Facilities - WA, Australia	Corrs Chambers Westgarth rep. Thiess	Claims & Dispute Resolution	2019 – 2021
Qatar Gas Wastewater Recycle & Reduction - Qatar	SNC Lavalin	Claims & Dispute Resolution	2018 – 2019
Mangala Processing Terminal, Barmer - India	Leighton India	Claims & Dispute Resolution	2017 – 2018
Ichthys Cryogenic Tanks - WA, Australia	Squire Patton Boggs rep. Laing O'Rourke	Claims & Dispute Resolution	2017
Ichthys Onshore Mechanical (MEC-1) Works - WA, Australia	King & Wood Mallesons rep. UGL Kentz Joint Venture	Claims & Dispute Resolution	2017
ONGC Additional Pipeline, Mumbai High - India	Leighton India	Claims & Dispute Resolution	2017
Gorgon Project – General Utilities - WA, Australia	Laing O'Rourke	Claims & Dispute Resolution	2016
Gorgon Project – Heavy Lift & Tie Ins - WA, Australia	Confidential	Claims & Dispute Resolution	2014
Gorgon - Barrow Island – Domgas Pipeline - WA, Australia	Confidential	Claims & Dispute Resolution	2013
Gorgon - Barrow Island – Onshore Pipeline - WA, Australia	Confidential	Claims & Dispute Resolution	2013
Gorgon - Barrow Island LNG Plant – Module Fabrication - WA, Australia	Confidential	Claims & Dispute Resolution	2013
Gorgon - Barrow Island LNG Plant – Jetty & Marine Works - WA, Australia	Confidential	Claims & Dispute Resolution	2012

Project Name	Client	Role	Year
Gorgon HDD Shore Crossing Project - WA, Australia	AJ Lucas	Claims & Dispute Resolution	2011
<b>Mining &amp; Resource Projects</b>			
FMG Solomon Central Facilities Workshop - WA, Australia	McComish Legal rep. Simpec	Claims & Dispute Resolution	2022
Coburn mining Project – EPC of process plant facilities and associated infrastructure - WA, Australia	Batch Mewing Lawyers rep. Coburn Resources	Claims & Dispute Resolution	2022
South Flank SMPE&I Inflow - WA, Australia	Monadelphous	Claims & Dispute Resolution	2021
Rio Tinto - 4M Tripper Replacement - WA, Australia	Downer EDI Engineering Power	Claims & Dispute Resolution	2021
Amrun Bauxite Mining Project, Cape York Peninsula – QLD, Australia	Jones Day rep. Southern Cross Electrical Engineering	Claims & Dispute Resolution	2020 – 2022
Greenbushes Chemical Grade Plant 2 (CGP2) Expansion - WA, Australia	Sparke Helmore Lawyers rep. ECM	Claims & Dispute Resolution	2020 – 2021
Powder Leach Nickel Sulphate Plant (PLNSP) Project - WA, Australia	Aerison	Claims & Dispute Resolution	2020 – 2021
Cowal Gold Operation – NSW, Australia	Jones Day rep. ECM	Claims & Dispute Resolution	2019
South Flank - WA, Australia	CPB Contractors	Claims & Dispute Resolution	2019
Chemical Grade Plant 2 (CGP2) Project, Greenbushes Lithium Operations - WA, Australia	Kerman Contracting	Claims & Dispute Resolution	2018
BHP Tug Harbor - WA, Australia	Jackson McDonald rep. Primero	Claims & Dispute Resolution	2017

Project Name	Client	Role	Year
NPI Project – Ore Car Repair Shop - WA, Australia	McConnel Dowell	Claims & Dispute Resolution	2015 – 2017
Roy Hill Mine - WA, Australia	King & Wood Mallesons rep. BGC Contracting	Claims & Dispute Resolution	2015 – 2017
Kwale Mineral Sands Project – Kenya	Tottle Partners rep. Ausenco	Claims & Dispute Resolution	2015 – 2016
Roy Hill Package 3 SMP E&I Works - WA, Australia	Clyde & Co. rep. Laing O'Rourke	Claims & Dispute Resolution	2015
Roy Hill Signalling System - WA, Australia	Diverse	Claims & Dispute Resolution	2015
Tan Burrup Project - WA, Australia	Downer	Claims & Dispute Resolution	2015
Caval Ridge Project – QLD, Australia	Whittens	Claims & Dispute Resolution	2013 – 2014
Hope Down 4 - Electrical & Instrumentations Caval Ridge	Downer	Claims & Dispute Resolution	2013 – 2014
Sino Iron Project Caval Ridge	Kerman Contracting	Planning & Scheduling	2014
Boggabri Coal Expansion – NSW, Australia	Whittens	Planning & Scheduling	2013
Hope Down 4 Accommodation - WA, Australia	Matricon	Claims & Dispute Resolution	2013
Marandoo Mine Project - WA, Australia	Kerman Contracting	Claims & Dispute Resolution	2013
Say Gap Airport - WA, Australia	Downer	Claims & Dispute Resolution	2013
BHP Iron Ore – Jimblebar Hub Industrial Buildings & Facilities - WA, Australia	Kerman Contracting	Claims & Dispute Resolution	2012
Cape Lambert Port B – Jetty & Marine Works - WA, Australia	John Holland	Claims & Dispute Resolution	2012

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Karara Iron Ore – Geraldton Port – Berth 7 - WA, Australia	Laing O'Rourke	Claims & Dispute Resolution	2012
Rio Tinto – 6-7 Miles Roadworks - WA, Australia	Downer	Claims & Dispute Resolution	2012
Rio Tinto – Warrambo Infrastructure Project - WA, Australia	Downer	Claims & Dispute Resolution	2012
Pilbara Iron Ore Expansion Works - WA, Australia	Worley Parsons	Planning & Scheduling	2011

### Road & Bridge Projects

Coburn mining Project – Bulk Earthworks and Access Road Package - WA, Australia	Batch Mewing Lawyers rep. Coburn Resources	Claims & Dispute Resolution	2022
Western Turner Syncline Phase 2 (WTS2) Project – Bulk Earthworks and Access Road Package - WA, Australia	Confidential	Claims & Dispute Resolution	2021
Drumpellier Drive (New Lord Street) Project - WA, Australia	CPB Contractors	Claims & Dispute Resolution	2019
NorthLink WA Northern Section – Ellenbrook to Muchea - WA, Australia	CPB Contractors	Claims & Dispute Resolution	2019
Mandurah Foot Bridge - WA, Australia	Jackson MacDonald rep. McConnell Dowell	Claims & Dispute Resolution	2015
Perth Airport Terminal 1 – Forecourt Road, Car Park Works & Services - WA, Australia	Brierty	Claims & Dispute Resolution	2015
Landside / Airside Roads Package in New Doha International Airport – Qatar	Bechtel Project Management	Integrated Project Controls / Claims & Dispute	2005 – 2007

Project Name	Client	Role	Year
Ras Abu Aboud Road - Qatar	New Doha International Airport Steering Committee	Planning & Scheduling	2007
Al Azhar Road Tunnel – Cairo, Egypt	Vinci Construction Grands Projets	Planning & Scheduling / Claims & Dispute	2000 – 2003

### Rail Projects

Forrestfield Airport Link - WA, Australia	NRW Unit Trust & Salini Impregilo S.P.A.	Claims & Dispute Resolution	2020 – 2021
Qatar Railways Goldline - Qatar	Atkins	Claims & Dispute Resolution	2015
Qatar Railways Redline South - Qatar	Atkins	Claims & Dispute Resolution	2014
Westnet Rail Upgrading Network - WA, Australia	Brookfield Rail	Claims & Dispute Resolution	2012
Solomon Spur Lot 8 – FMG Rail Works - WA, Australia	Brierty	Planning & Scheduling	2011
Greater Cairo Metro Line 2 - Egypt	Vinci Construction Grands Projets	Planning & Scheduling	1993 – 2000

### Airport Projects

Abu Dhabi Airport – Etihad Interim Terminal - UAE	Steering Committee of Abu Dhabi International Airport	Claims & Dispute Resolution	2009
Dubai Airport - UAE	Dubai Civil Aviation	Claims & Dispute Resolution	2008 – 2009
Sana'a International Airport – Yemen	Beijing Urban Construction Group	Claims & Dispute Resolution	2009

Project Name	Client	Role	Year
<b>Energy Projects</b>			
Kwinana Waste to Energy Project - WA, Australia	Macquarie Corporate Holdings	Claims & Dispute Resolution	2021
Mumbida Wind Farm - WA, Australia	HHG Legal Rep. Kousa International LLC	Claims & Dispute Resolution	2020 – 2021
Barker Inlet Power Station – SA, Australia	Corrs Chambers Westgarth rep. Primero Group	Claims & Dispute Resolution	2020 - 2021
Woodlawn Zinc Copper Project – NSW, Australia	Cooper Grace Ward rep. PHE	Claims & Dispute Resolution	2019 – 2020
Dampier 33kV Rationalisation & 220kV Relay – WA, Australia	RCR	Claims & Dispute Resolution	2012
Kwinana Gas Turbines – WA, Australia	UGL	Claims & Dispute Resolution	2011
<b>Water Projects</b>			
Stirling Dam PS Transfer Main Construction Project – WA, Australia	Thompson Geer rep. Cobey Industries	Claims & Dispute Resolution	2019 – 2021
Roy Hill Desalination & Blended Water Treatment Plant (BWTP) – WA, Australia	HWL Ebsworth rep. Osmoflo Water Management	Claims & Dispute Resolution	2019
<b>Educational Projects</b>			
GEMS International School, Al Reem Island - Abu Dhabi, UAE			
Brabham Primary School - WA, Australia	Department of Finance	Planning & Scheduling	2019
Byford South East Primary School - WA, Australia	Department of Finance	Planning & Scheduling / Claims & Dispute Resolution	2019



Project Name	Client	Role	Year
Collie Senior High School Upgrade - WA, Australia	Department of Finance (WA)	Planning & Scheduling / Claims & Dispute Resolution	2018 – 2019
Carine Senior High School Expansion - WA, Australia	With_Architecture Studio	Planning & Scheduling	2017 – 2018
Shenton College Stage 2 - WA, Australia	Department of Finance	Planning & Scheduling / Claims & Dispute Resolution	2018
Mount Lawley Primary School Extension - WA, Australia	BADGE Construction	Planning & Scheduling	2014
Penrhos College - WA, Australia	BADGE Construction	Claims & Dispute Resolution	2013
<b>Health Projects</b>			
SIHI Quairading Health Centre - WA, Australia	Department of Finance	Planning & Scheduling	2017 – 2018
New Children's Hospital - WA, Australia	Squire Patton Boggs rep. John Holland	Claims & Dispute Resolution	2016 – 2017
Aldara Hospital, Saudi Arabia	Faithful+Gould	Claims & Dispute Resolution	2016 – 2017
Broome Hospital - WA, Australia	Jackson McDonald rep. Doric	Claims & Dispute Resolution	2015 – 2016
Fiona Stanley Hospital - WA, Australia	Department of Health (WA)	Claims & Dispute Resolution	2013
Canberra Women & Children's Hospital - ACT, Australia	ACT Health	Claims & Dispute Resolution	2011
<b>Heavy Industry Projects</b>			
G3 Terminal Vancouver (G3TV) Project - BC, Canada	SinoStruct	Claims & Dispute Resolution	2020

Project Name	Client	Role	Year
<b>Building &amp; Construction Projects</b>			
Parmelia Hilton Refurbishment, Perth - WA, Australia	Fielding Robinson rep. ADCO Constructions	Claims & Dispute Resolution	2020 – 2021
500 Hay Street, Subiaco - WA, Australia	Jackson McDonald rep. Cooper & Oxley	Claims & Dispute Resolution	2018 – 2020
Faulkner Civic Precinct Community Centre - WA, Australia	City of Belmont	Claims & Dispute Resolution	2019 – 2020
Lisle Residence - WA, Australia	Confidential	Claims & Dispute Resolution	2020
Sultan of Johor Residency - WA, Australia	MAEK	Claims & Dispute Resolution	2019 – 2020
11 Brown Street - WA, Australia	Hotchkin Hanley rep. Pindan	Claims & Dispute Resolution	2017 – 2018
Geraldton Horizontal Storage - WA, Australia	QDC	Claims & Dispute Resolution	2018
Richmond Quarter Development, Fremantle - WA, Australia	Pindan	Claims & Dispute Resolution	2017 – 2018
Crown Perth Multi Storey Car Park - WA, Australia	FineForm	Claims & Dispute Resolution	2015
Fit-Out Services for Kings Square 2 (Shell House) - WA, Australia	Broad Constructions	Claims & Dispute Resolution	2015
Intercity Hotel Extension - WA, Australia	EAMS Architects	Claims & Dispute Resolution	2015
Wright Residence - WA, Australia	Wrights	Claims & Dispute Resolution	2014
Woolworths Margret River - WA, Australia	Forge Group Construction	Claims & Dispute Resolution	2012
Dubai Mall – Dubai, UAE	Emaar / Balfour Beatty Co.	Claims & Dispute Resolution	2010 – 2011

Project Name	Client	Role	Year
Saadiyat Island Villas – Abu Dhabi, UAE	Tourism Development & Investment Company	Claims & Dispute Resolution	2009
Golden Mile – Palm Jumeirah - Dubai, UAE	IFA Hotels and Resorts	Planning & Scheduling / Integrated Project Control	2007 – 2008
<b>Defence Projects</b>			
Campbell Barracks Redevelopment - WA, Australia	Lendlease	Claims & Dispute Resolution	2018 – 2019
Space Surveillance Telescope - WA, Australia	Sitzler	Planning & Scheduling	2017