

# Jonathan Shahady Director

Areas of Expertise Project Planning, Project Management, P3M, Commercial Claims

Advice, Dispute Resolution, Planning & Scheduling, Value and

Risk Management, Expert Witness

Industries Rail, Roads, Manufacturing, Infrastructure, Construction, ICT,

Defence, Oil & Gas, Mining, Process Plants, Building, Major Civil

Works, Health, Education, Energy

Qualifications Bachelor of Engineering (Civil), UNSW

MIE Aust (PEng)

Memberships Member, Australian Cost Engineering Society, Engineers Australia

Member, Association for the Advancement of Cost Engineering

(AACE) International

Member, Society of Construction Law (Aus.)

Member of Resolution Institute

Member, Australian Institute of Project Management

# Key Experiences

Jonathan is an industry respected and recognised program and project planning, delivery and management advisor. He joined TBH in 1986 and was appointed a Director in 1999. His planning and management skills have been developed across multiple industries and working with some of the best industry leaders and managers. Jonathan is a recognised expert in the planning and delivery of all levels and phases of the program and project life cycle including feasibility, planning, design, procurement, implementation, commissioning and operations.

Jonathan has provided project planning and management services and advice on over 500 commissions involving over 50,000 projects. In addition to general project, engineering and construction management experience, Jonathan's background has led him into the specialist fields of project time, cost, risk, value and facilities management as well as commercial and contract management. He is a recognised expert in contractual matters and dispute resolution.

# PROFESSIONAL HISTORY

1986 to Present TBH

Positions Held: Director 1999 to Present

Associate Director 1993 to 1999
Senior Consultant 1989 to 1993
Consultant 1986 to 1989

1984 to 1986 Lend Lease Residential Pty Ltd

Positions Held: Project Manager / Assistant Site Manager

Jonathan worked for Lend Lease in various roles. Responsibilities included; project management, site management, project planning and cost estimating, contracts tendering and administration on several residential projects of medium to low density developments.

1982 to 2008 J & A Shahady Pty Ltd

Positions Held: Director/Builder/Contracts Administrator/Estimator/Painter

Jonathan has worked on a casual basis for J & A Shahady Pty Ltd in various roles. He has maintained first-hand experience in building and related trades work on commercial, industrial and residential developments. Significant projects include The Sydney Aquarium and the MLC Towers in both Sydney and North Sydney.

#### PUBLICATIONS, TEACHING AND LECTURES

- Presenter, ACES Project Controls Conference 2017
- Presenter, Society of Construction Law (Aust) Conference 2015
- Guest Lecturer, International Project Management, University of Sydney, 2015 2016
- Guest Lecturer, Project Delivery Risk, University of NSW, 2013 2016
- Conference Chair, ConTender: Construction Tenders, KL Malaysia, 2013

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- Presenter, Assessing Risks in Infrastructure Construction: A study of the Ecology Database Project for Homebush Bay Bio-Remediation (A 2000 Sydney Olympics Project), ConTender: Construction Tenders, KL Malaysia, 2013
- Presenter, Leadership in Project Management, Aust. Institute of Project Management, 2013
- Conference Chair, Conference on Effective Contract Management, Sydney 2006 2011
- Guest Speaker, Leadership for Project Managers, University of NSW, 2010
- Presenter, The Expert Witness, Royal Institute of Chartered Surveyors (Aust) 2010
- Chapter co-author, 'Project Manager's Handbook: Applying Best Practices across Global Industries', McGraw Hill 2008
- Presenter, Aligning Project and Contract Management, Building Industry Seminar 2008
- Lecturer, Planning and Scheduling University of Technology Sydney, 1996 1999
- Co-author, Convener and Chairman, Conference on 'When Does Time mean Money?'
   Canberra 1992

Jonathan has presented at numerous seminars and training courses to various Governments, Academic Institutions and Private Organisations on the following subjects:

- Program and Project management
- Contract administration
- Risk Management

- Delay, Disruption & Acceleration
   Methods
- Dispute resolution
- Planning and scheduling

Jonathan has advised and contributed to several industry groups, including:

- Standards Australia
- Society of Construction Law
- APCC+Austroads

- AIPM
- AACEI
- Warren Centre for Advanced
   Engineering, University of Sydney

Jonathan is a member of the University of Sydney, School of Project Management, Program Advisory Panel.

#### SYNOPSIS OF PROFESSIONAL EXPERIENCE WITH TBH

Jonathan has provided strategic planning, delivery and management advice on over 500 commissions covering over 50,000 projects, including several major and significant Programs and Projects in his 30+ year career.

Whilst developing his general project, engineering and construction experience, knowledge and skills across multiple industries, Jonathan has accumulated considerable expertise and specialises in project planning and management as well as contract management and dispute resolution.

Jonathan's key areas of expertise and interests include:

# Strategic and Delivery Advice

Jonathan has considerable experience in providing strategic planning and program management advice for major capital works, operational and organisational projects and initiatives.

Jonathan's expertise includes preparation of project definition and management plans, providing strategic delivery advice and procurement plans, roadmaps, program governance, organisation and work breakdown structures, budgets, cashflows and financial modelling, cost planning and control, program/project management maturity advice, project diagnostic tools and health checks, risk analysis and risk/contingency management strategies.

### Project Planning and Scheduling

Jonathan is a recognised expert in the planning, preparation and updating of programmes for all phases of the project life cycle including feasibility, planning, design, procurement, implementation, commissioning and operations.

Jonathan is experienced in all types of programs and schedules such as strategic hi-level programs, tactical programs, network diagrams, productivity and Earned Value Analysis, multi-activity charts, line of balance techniques, accelerated and/or fast-track programmes, subcontract programmes, design programmes, commissioning programmes and as-built programmes. He is also experienced in monitoring and verifying the progress of all parties involved in the project, identifying corrective actions and recovery techniques and preparation of multi-level progress reports.

Jonathan has a particular interest in planning and design management. He actively participates in the development of planning, design and documentation programming, monitoring and management techniques, especially for complex engineering and fast–tracked projects.

Jonathan's expertise includes project delivery, engineering and construction methodology and options analysis, analysis of resources, productivity optimisation and acceleration measures. He has also been responsible for the preparation of off-site/procurement activity schedules, inspection services and testing schedules, and checklists of requirements to be fulfilled for the achievement of Authority Approvals and Project Completion.

# Project Management

Jonathan has provided project management and co-ordination services from feasibility through to commissioning for a wide range of projects.

In addition, Jonathan has repeatedly fulfilled the support role to the Project Director in a number of management areas for large-scale developments.

These include establishing the project management office and project control systems, risk analysis and strategies for contingencies, resource requirements, industry capacity analysis, procurement alternatives, contract formation and administration, work breakdown structures, cost planning and control, plus change management systems.

#### P3M and PMO Services

Program governance, program planning, organisation and work breakdown structures, RASCI Matrices. Planning and establishing PMO, PPM and ERP systems.

Program/project management maturity advice, health checks and project performance diagnostic tools.

### Contract Management and Dispute Resolution

Jonathan is an internationally recognised industry expert in project management and programming. He has prepared expert reports and acted as expert witness in legal proceedings, including expert conclaves, for both plaintiffs and defendants, on time and cost claims in construction and technology projects.

Jonathan has advised on time management clauses for many forms of contracts and agreements and has established and managed contract administration systems for many projects.

Jonathan has advised on recovery strategies and corrective actions following major project changes and delays.

He has advised in negotiations and in dealings with Referees, Experts and Mediators, provided expert determinations and supported legal counsel in technical areas of case preparation. He has prepared and/or analysed claims for time extensions, prolongation, disruption, acceleration and loss of productivity effects on resources, time and costs.

#### **CAREER HIGHLIGHTS**

Barangaroo Sydney Redevelopment 2010 - current (\$6,000m)

- Strategic Delivery and Programming Advisor for Headland Park, Barangaroo Point
- Programme and Commercial Advisor to BDA on Barangaroo (South) Delivery
- Programme Advisor to BDA for Remediation Works
- Programme commercial and risk advice

Royal North Shore Hospital Redevelopment 2007 - 2014 (\$1,000m)

- Strategic advice on delivery options and structures, risks and contingency management
- Master programmer for all phases of the project from bid phase to commissioning
- Commercial, risk and contractual advice

National Broadband Network 2009 – 2012 (\$60,000m)

- Establishment of the PMO and PMO program manager
- Strategic advice on delivery options and structures, risks and contingency management
- Master control plan and cost planning
- Program and Project Management Systems, Policies and Plans advice and support
- Commercial Advice

Sydney Desalination Project, 2005 - 2010 (\$2,000m)

- Strategic advice on delivery options and structures, risks and contingency management
- Master control plan and cost planning
- Project management systems, policies and plans advice and support
- Assist with RFP process and RFP documentation
- Independent project (governance and management) health checks

Olympic Athletes & Media Village, 1994 – 2010 (\$1,000m)

- Master program and delivery advice to OCA
- Program and financial audits under the PDA of the PPP developer on behalf of OCA
- Preparation of risk, value, cost plans and cost management for OCA
- Program audits and contract administration advice and services
- Olympic fitout co-ordination and estate management planning
- Planning and delivery co-ordination for the remediation of the Newington and Millennium Parklands

15th Asian Games, DOHA Strategic Plan, 2002 - 2003 (\$2,000m)

- Strategic advice on delivery options and associated risks and contingency management
- Master organisation and delivery program
- Advice on project management systems and policies
- Delivery and constructability advice on Khalifa Stadium and sports precinct
- Co-ordination, preparation and compilation of strategic plan comprising of over 30 functional plans
- Member of strategic advisory group to DAGOC director general involving advice and presentations to Qatar Royalty, Government Ministers, OCA/IOC representatives and DAGOC executive

Sydney Olympic Park, Homebush Bay Infrastructure Development 1996 – 2000 (\$500m)

- Program and cost management services
- Delivery risk management advice
- Contract administration services

ECO EXPO & International Garden Festival - Feasibility Studies 1996 – 2000 (\$220m)

- Project manager
- Project delivery options and plans
- Project control program and budget/cashflow advice

The Olympic Co-ordination Authority (OCA) Budget and Programme Review 1995 - 1996 (\$1,950m)

- Preparation of the OCA's initial budget
- Strategic advice on delivery options and associated risks and contingency management
- Master delivery program
- Advice on cost management systems and procedures
- Special budgetary report on classifying and costing investments towards environmental and ESD initiatives

Observatory Tower, Sydney 1994 – 1996 (\$60m)

- Fast tracked design and construction programming and co-ordination
- Delivery management advice
- Contract claims services and advice

The New Sydney Showgrounds, Sydney Olympic Park 1993 – 1998 (\$380m)

- Strategic Advice to the State Government and OCA on Project Feasibility, Risks, Costs and Delivery Options
- Delivery and Construction Advisor to the OCA Showgrounds Planning and Development Team
- Procurement and Packaging Strategy to the Project Manager

DEET HQ, 10 Mort St, Canberra 1993 - 1994 (\$20m)

- · DEET fitout planning and design co-ordinator
- Fast tracked design and construction
- Project programming and co-ordination

ACT Public Hospitals Redevelopment Project 1990 - 1997 (\$170m)

- Master programmer for all phases of the project since project inception
- Co-ordinate thirty works packages
- Design and commissioning programming of the three major packages (totaling \$70m)
- Planning and co-ordination of commissioning

Digital Equipment Corporation South Pacific Headquarters, Rhodes 1988 - 1990 (\$50m)

- Master programmer for all phases of the project since project inception
- Fast-track design and documentation programming for some 30 trade packages
- Planning and co-ordination of construction and commissioning

| Project Name  | Client                                     | Role                   | Year           |
|---|--|------------------------|----------------|
| Career Highlights   |  |                        |                |
| Strategic Planning<br>Projects  |  |                        |                |
| Mobilising – PPIR<br>(Professional Performance,<br>Innovation & Risk) | The Warren Centre for Advanced Engineering | Delivery team leader   | 2013 -<br>2014 |
| NSW Nation Building and<br>Jobs Plan Taskforce                        | NSW NBJP Taskforce                         | Management consultant  | 2009 -<br>2011 |
| National Broadband<br>Network   | NBN Co                                     | PMO Program<br>manager | 2009 -<br>2010 |

| Sydney Desalination<br>Project                      | Sydney Water                           | Management consultant    | 2005 -<br>2010        |
|---|--|--------------------------|-----------------------|
| Olympic Village /<br>Newington Development          | Sydney Olympic Park<br>Authority       | Management<br>consultant | 1998 -<br>2010        |
| Specialist Advisory Panel,<br>London 2012 Olympics  | LOCOG/ODA                              | Management<br>consultant | 2007                  |
| World Youth Day 2008                                | WYDCA                                  | Management<br>consultant | 2007                  |
| Star Transit Rolling Stock<br>PPP Bid               | United Group                           | Management<br>consultant | 2005 -<br>2006        |
| 2006 Asian Games Doha                               | GHD                                    | Management<br>consultant | 2002 -<br>2004        |
| 2006 Commonwealth<br>Games Village                  | Australand                             | Program advisor          | 2002 -<br>2003        |
| Athens 2004 Olympic<br>Overlay                      | Jacobs Gibbs/PTW<br>Architects         | Program advisor          | 2001 -<br>2002        |
| Olympic Media Village,<br>Lidcombe                  | Olympic Coordination<br>Authority      | Management<br>consultant | 1998 -<br>2002        |
| Bus 2000  | Olympic Roads &<br>Transport Authority | Management<br>consultant | 1999                  |
| Botanica 2000 Eco Expo                              | TRACEYS / QLD<br>DPWS                  | Management<br>consultant | 1998                  |
| Planet Earth 2000                                   | TRACEY'S/ NSW DPC                      | Management<br>consultant | 1996                  |
| Olympic Athletes Village                            | Olympic Co-ordination<br>Authority     | Management<br>consultant | 1994 -<br>2001        |
| Relocation Of RAS<br>Showgrounds To<br>Homebush Bay | OCA/RAS                                | Management consultant    | 1993 -<br>1998        |
| Act Public Hospitals<br>Redevelopment Project       | ACT Public Works                       | Management<br>consultant | 1990 <b>–</b><br>1997 |

| Special & Major<br>Projects                                   |                                  |                          |                   |
|---|----------------------------------|--------------------------|-------------------|
| SCG & SFS<br>Redevelopment                                    | SC&SG Trust/INSW                 | Program advisor          | 2016 -<br>Current |
| Expanding Sydney<br>Motorways                                 | TfNSW/RMS                        | Program advisor          | 2016 -<br>2019    |
| Barangaroo<br>Redevelopment (\$6,000m)                        | Barangaroo Delivery<br>Authority | Prog. & Mgt advice       | 2010 -<br>2019    |
| 50 Martin Place Over-<br>Station Development                  | Macquarie Group                  | Risk management          | 2018              |
| Northern Beaches Hospital<br>PPP (\$1,500m)                   | Leighton Contractors             | Time management          | 2013 -<br>2018    |
| New Royal Adelaide<br>Hospital (\$2,300m)                     | SA Health                        | Program Controls<br>mgt  | 2016 -<br>2017    |
| Canberra Light Rail PPP                                       | CMA                              | Program advisor          | 2014 -<br>2017    |
| New Air Combat<br>Capability Infrastructure                   | Lend Lease                       | Time management          | 2010 -<br>2015    |
| Sydney Light Rail   | TfNSW                            | Program advisor          | 2013 -<br>2014    |
| Noble Bradman Stands,<br>SCG                                  | APP Corporation                  | Time management          | 2012 -<br>2014    |
| Royal North Shore<br>Hospital PPP (\$1,500m)                  | Thiess                           | Programming              | 2007 -<br>2014    |
| FACE Research Facilities                                      | Hansen Yuncken                   | Claims                   | 2012              |
| White Bay Passenger<br>Terminal                               | Barangaroo Delivery<br>Authority | Programming              | 2010              |
| NSW Nation Building and<br>Jobs Plan Taskforce,<br>(\$5,000m) | NSW NBJP Taskforce               | Management<br>consultant | 2009 -<br>2011    |
| National Broadband<br>Network, (\$46,000m)                    | NBN Co                           | PMO program<br>manager   | 2009 -<br>2010    |
| Sydney Desalination<br>Project, (\$2,000m)                    | Sydney Water                     | Management<br>consultant | 2005 -<br>2010    |

| Olympic Athletes Village,<br>Homebush Bay                         | OCA                            | PM services                 | 1994 -<br>2010 |
|---|--------------------------------|-----------------------------|----------------|
| NSW Capital Projects<br>Reporting System<br>(\$14bpa)             | NSW Gov.                       | PMO services                | 2009           |
| Mardi to Mangrove Dams<br>Pipeline (\$200m)                       | Wyong Shire Council            | PM & risk advisor           | 2009           |
| Qantas Check-in System &<br>Terminals Upgrade,<br>Australia       | Qantas                         | Program advisor             | 2008 -<br>2009 |
| Sydney Airport Domestic<br>Terminal                               | Laing O'Rourke                 | Time management             | 2008 -<br>2009 |
| New Hill 'Victor Trumper'<br>Grandstand, Sydney<br>Cricket Ground | SCG & SSG Trust/APP            | Program advisor             | 2007 -<br>2008 |
| Kellogg's Production<br>Facility, Wyong                           | Kellogg's                      | PM/superintendent           | 2003 -<br>2004 |
| Beijing 2008 Olympic<br>Aquatic Centre 'The Cube'                 | PTW Architects                 | Program manager             | 2003 -<br>2004 |
| Liverpool-Parramatta<br>Transitway                                | Barclay Mowlem                 | Program Advisor             | 2002 -<br>2004 |
| 2006 Asian Games Doha   | GHD / DAGOC                    | Prog/mgt advice/cost<br>mgt | 2002 -<br>2004 |
| Energy Australia Stadium,<br>Redevelopment                        | Cox Richardson                 | Value management            | 2003           |
| 2006 Commonwealth<br>Games Village                                | Australand                     | Programming                 | 2002 -<br>2003 |
| Athens 2004 Olympic<br>Overlay                                    | Jacobs Gibbs/PTW<br>Architects | Program advisor             | 2001 -<br>2002 |
| Olympic Beach Volley Ball<br>Venue, Bondi                         | OCA                            | Programming                 | 2000           |
| Olympic Tennis Centre,<br>Sydney Olympic Park                     | NSW DPWS                       | Programming                 | 2000           |
| International Broadcasting<br>Centre, Sydney Olympic<br>Park      | Walter Constructions           | PM Servcies                 | 1999 -<br>2001 |

| Sydney Superdome,<br>Homebush Bay                            | OCA / Abigroup       | Programming                    | 1994 -<br>2001        |
|--|----------------------|--------------------------------|-----------------------|
| Sydney International<br>Shooting Centre                      | Gazzard Sheldon      | Programming                    | 1997 -<br>1999        |
| Relocation of RAS<br>Showgrounds to<br>Homebush Bay          | OCA/RAS              | Programming                    | 1993 -<br>1998        |
| ACT Public Hospitals<br>Redevelopment                        | ACT Health           | Program advisor                | 1990 -<br>1997        |
| Penrith Lakes Regatta<br>Centre Olympic Overlay              | OCA                  | Programming                    | 1999                  |
| Sydney Superdome<br>Olympic Overlay Sydney<br>Olympic Park   | OCA                  | Programming                    | 1997 -<br>1999        |
| Stadium Australia Olympic<br>Overlay, Sydney Olympic<br>Park | OCA                  | Programming                    | 1997 -<br>1999        |
| Sydney KS Airport<br>Olympic Overlay                         | SOCOG                | Programming                    | 1998                  |
| Sydney Olympic Park,<br>Homebush Bay                         | OCA                  | Programming                    | 1993 -<br>1998        |
| EPA Laboratory, Lidcombe                                     | Cedra Constructions  | Programming                    | 1995                  |
| Reef Casino, Cairns  | Casinos Austria      | Management<br>consultant       | 1994                  |
| AGSO Special Purpose<br>Building / Laboratory                | AGSO                 | Prog & mgmt advice             | 1993                  |
| Canberra Casino  | White Property Group | Programming                    | 1992 -<br>1994        |
| Sydney Aquarium  | J & A Shahady        | Estimator/contracts<br>manager | 1987 <b>–</b><br>1988 |
| Engineering & Mining<br>Projects                             |                      |                                |                       |
| Basra Oil Fields Expansion<br>Project, Iraq                  | SNC-Lavalin          | Claims advice                  | 2018 -<br>current     |

| Cadia Gold Mine, NSW                              | Farrelly Construction<br>Services  | Time management | 2017 -<br>current |
|---|------------------------------------|-----------------|-------------------|
| Sarulla Geothermal Power<br>Plant, Indonesia      | Sarulla                            | Claims advice   | 2017 -<br>current |
| Orora Glass Plant, SA                             | AGC                                | Claims advice   | 2015 -<br>2016    |
| Kwale Sand Mine and<br>Processing Plant           | Ausenco                            | Claims advice   | 2014 -<br>2016    |
| Karrara Iron Ore Mine                             | Brierty                            | Claims advice   | 2014 -<br>2015    |
| Wynyard Walk – Tunnel<br>and Bridge               | Thiess                             | Time management | 2014 -<br>2015    |
| Perth International Airport                       | Built Environs                     | Time management | 2013 -<br>2015    |
| Headland Park,<br>Barangaroo, NSW                 | BDA/Infrasol                       | Program advisor | 2010 -<br>2015    |
| CSE- Sydney Light Rail                            | TfNSW                              | Time management | 2013 -<br>2014    |
| Kellogg's Botany<br>Production Facilities         | Kellogg (Aust)                     | PM services     | 2011 -<br>2014    |
| Marandoo Mine<br>Infrastructure Project           | Kerman                             | Claims advice   | 2013              |
| Gorgon LNG Project                                | Chevron                            | Claims          | 2013              |
| Bulahdelah Bypass Project                         | Baulderstone                       | Claims          | 2011 -<br>2013    |
| Bankstown Underpass<br>Renewal                    | Arenco (NSW)                       | Claims          | 2012              |
| Browns Farm Reserve                               | Seymour Whyte<br>Constructions     | Time management | 2011              |
| Wollar - Wellington 330KV<br>Transmission Lines   | Transgrid                          | Claims          | 2010              |
| Kooragang Coal Terminal  – Port Waratah Expansion | Dept. of Premier &<br>Cabinet, NSW | Time management | 2009 -<br>2010    |

| Cowal Gold Mine, NSW                                   | CSWJV                              | Program advisor          | 2006 -<br>2010 |
|--|------------------------------------|--------------------------|----------------|
| Sydney Desalination<br>Project                         | Sydney Water                       | Management<br>consultant | 2005 -<br>2010 |
| Pluto LNG Civil works, WA                              | Leighton                           | Program advisor          | 2009           |
| Prince Alfred Park Pool                                | City Of Sydney<br>Council          | PM and risk advisor      | 2008           |
| Australian Technology<br>Park Infrastructure Works     | Fulton Hogan                       | Programming              | 2007 -<br>2008 |
| World Youth Day 2008 –<br>Capital Works, Sydney        | WYDCA                              | Management consultant    | 2007           |
| Kings Cross Tunnel<br>Upgrade                          | O'Donnell Griffin                  | Programming              | 2007           |
| Wagerup Generation                                     | John Holland                       | Claims                   | 2007           |
| Southern Gold Mine<br>Expansion Project,<br>Boddington | Schneider Electric<br>(Aust)       | Programming              | 2007           |
| Southern Suburbs Railway,<br>Perth                     | O'Donnell Griffin                  | Programming              | 2007           |
| Discovery House  | Baulderstone                       | Time management          | 2006           |
| Rouse Hill Stage III<br>Infrastructure                 | Rouse Hill<br>Infrastructure Corp. | Claims Advice            | 2006           |
| M2 Tolling System<br>Upgrade                           | Evans &<br>Peck/Transurban         | Programming              | 2005           |
| Liverpool-Parramatta<br>Transitway                     | Barclay Mowlem                     | Program advisor          | 2002 -<br>2004 |
| Mica Creek Power Station,<br>Mt Isa QLD                | Foxboro                            | Claims                   | 1999 -<br>2000 |
| Sydney Olympic Park<br>Infrastructure, Homebush<br>Bay | GHD                                | Project controls mgr.    | 1995 -<br>2001 |
| Sydney Olympic Park,<br>Homebush Bay<br>Redevelopment  | OCA                                | Management<br>consultant | 1993 -<br>2001 |

| Cook & Phillip Park,<br>Sydney                            | Baulderstone                     | Programing & claims | 1998 -<br>1999    |
|---|----------------------------------|---------------------|-------------------|
| Webb Dock, Melbourne                                      | Clayton Utz                      | Claims              | 1998              |
| Harris Street Substation                                  | Baulderstone                     | Claims              | 1995              |
| South Blackwater Mine,<br>QLD                             | Roche Bros.                      | Program advisor     | 1994              |
| No. 6 Blast Furnace, Port<br>Kembla, NSW                  | Blake,Dawson,Waldron             | Claims              | 1989              |
| Transgrid Sth. Sydney<br>CBD Cable Tunnel                 | Walter Constructions             | Claims              | 2003 -<br>2004    |
| Sydney Olympic Park<br>Infrastructure, Olympic<br>Overlay | GHD                              | Programming         | 1999 -<br>2001    |
| Newington Remediation and Millenium Parklands             | OCA                              | PM services         | 2000 -<br>2001    |
| Pacific Hwy By-pass,<br>Stanthorpe                        | Roche Bros                       | Programming         | 1995              |
| Tumbalong Park, Darling<br>Harbour                        | Darling Park                     | PM services         | 1986 -<br>1987    |
| Sydney (Kingsford Smith)<br>Airport runways upgrades      | Federal Airport Corp.            | Programming         | 1986              |
| Commercial Building<br>Projects                           |                                  |                     |                   |
| 333 George Street,<br>Sydney                              | Watpac                           | Claims              | 2016 -<br>current |
| Barangaroo (South)<br>Development                         | Barangaroo Delivery<br>Authority | Time management     | 2012 -<br>current |
| 405 Bourke Street,<br>Melbourne                           | Brookfield Office<br>Properties  | Time management     | 2013 -<br>2014    |
| No 1 Carrington, Sydney                                   | Brookfield Office<br>Properties  | Time management     | 2013 -<br>2013    |
| 85 Castlereagh Street,<br>Sydney                          | Westfield                        | Program advisor     | 2009-<br>2013     |

| St Leonards Commercial<br>Centre                              | Seymour Whyte<br>Constructions             | Time management          | 2012           |
|---|--|--------------------------|----------------|
| Qantas HQ Mascot  | QANTAS Airways<br>Ltd/APP                  | Claims                   | 2012           |
| Westpac House,<br>Melbourne                                   | Westpac Banking<br>Corp.                   | Program advisor          | 2011-<br>2012  |
| TransGrid HQ Haymarket  | Bates Smart                                | Program advisor          | 2011-<br>2012  |
| UNDA Pioneer House,<br>Alexandria                             | Equiset Services<br>Sydney                 | Claims                   | 2011           |
| ATP 7- Tenant Fitout  | Watpac Construction<br>Pty Ltd             | Time management          | 2009 -<br>2010 |
| 100 Market Street   | Westfield Design &<br>Construction Pty Ltd | Time management          | 2009 -<br>2010 |
| Edmund Barton Building,<br>Canberra                           | St Hillier's                               | Program advisor          | 2008 -<br>2010 |
| Section 68, ACT   | Baulderstone                               | Time management          | 2005 -<br>2007 |
| Department Of<br>Employment & Workplace<br>Relation (D.E.W.R) | United Group Limited                       | Procurement              | 2006           |
| The Zone, Sydney Olympic<br>Park                              | Watpac                                     | Program advisor          | 2005 -<br>2006 |
| Optus HQ, Centre Court,<br>North Ryde                         | Baulderstone                               | Program advisor          | 2004 -<br>2006 |
| Scarborough House,<br>Woden ACT                               | Baulderstone                               | Programming              | 2004 -<br>2005 |
| SCA (Navy) Relocation   | Dept of Defence                            | Proj Co-Ord/mgmt         | 2000 -<br>2001 |
| Goodman Fielder<br>Building, Macquarie<br>University          | Baulderstone                               | Programming              | 1999           |
| Citibank Tower, Sydney  | Incoll Management                          | Program due<br>diligence | 1997 -<br>2000 |

| Prima Tower - Sydney                             | Baulderstone                  | Programming                  | 1995 -<br>1996        |
|--|-------------------------------|------------------------------|-----------------------|
| Australian Taxation<br>Building, Canberra        | Baulderstone                  |                              | 1993                  |
| Grosvenor Place, Sydney<br>NSW                   | Concrete<br>Constructions     | Programmer                   | 1986 -<br>1988        |
| NSW Govt., CBD Assets<br>Strategy                | APP                           | Programmer                   | 1994 -<br>1995        |
| Optus Centre, North<br>Sydney                    | I.E.L                         | Programmer                   | 1989 -<br>1990        |
| ANA Hotel, Sydney                                | CRI                           | Programmer                   | 1989                  |
| Forest Business Park Development, Frenchs Forest | Girvan                        | Programmer                   | 1989                  |
| 210 Clarence Street,<br>Sydney                   | Nettleton Tribe<br>Architects | Programmer                   | 1989                  |
| Digital South Pacific<br>Headquarters, Rhodes    | White Properties              | Programmer                   | 1988 -<br>1990        |
| Gateway Tower, Sydney                            | Concrete<br>Constructions     | Programmer                   | 1988                  |
| Various  | J & A Shahady                 | Estimator, contracts manager | 1982 <b>–</b><br>2008 |
| Residential Projects                             |                               |                              |                       |
| Landmark, St Leonards                            | Landmark                      | Program & Claims advice      | 2018 -<br>current     |
| 286 Sussex St Sydney                             | Parkview                      | Program & Claims advice      | 2018 -<br>current     |
| Arlington Grove                                  | Ceerose                       | Program & Claims advice      | 2018 -<br>current     |
| New Life Ultimo                                  | TWT                           | Program advice               | 2018 -<br>current     |
| York& George Sydney                              | Watpac Constructions          | Claims advice                | 2017 -<br>current     |

| Avantra Apartments  | Dedico                         | Program advice           | 2014 -<br>2016 |
|---|--------------------------------|--------------------------|----------------|
| East Central Apartments   | bda solutions                  | Program/claims           | 2014 -<br>2015 |
| Macquarie Park Village  | Parkview Constructions         | Program advice           | 2015 -<br>2016 |
| East Village Development  | Crown Group                    | Program/claims           | 2014           |
| Casba on Danks  | Parkview Constructions         | Program/claims           | 2013 -<br>2014 |
| One Central Park, Sydney  | Watpac                         | Program advisor          | 2010 -<br>2013 |
| The Quay Apartments   | Coffey Projects                | Commercial advice        | 2012           |
| NSW Social Housing<br>Initiative – Watpac                                   | Maddocks Lawyers               | Commercial advice        | 2012           |
| 100 Castlereagh St.<br>Liverpool  | Seymour Whyte<br>Constructions | Time management          | 2010 -<br>2011 |
| Discovery Pt. Wolli Creek   | Australand Holdings<br>Ltd     | Programming              | 2010           |
| 222 Botany Rd, Alexandria   | Baseline Constructions         | Programming              | 2007 -<br>2010 |
| Sydney Olympic Athletes<br>Village &<br>Newington Development,<br>Newington | OCA/SOPA                       | Management<br>consultant | 1998 -<br>2010 |
| UNSW Student Housing  | Watpac Construction (NSW)      | Time management          | 2009           |
| 32 Marian St Killara  | Provent Property<br>Group      | Time management          | 2008           |
| Watermark Apartments,<br>Townsville   | Phoenix Constructions          | Claims                   | 2008           |
| 41 Middle Head Road,<br>Mosman  | Abuild Pro                     | Programming              | 2008           |
| Riviera Apartments,<br>Melbourne  | River St Developments          | Claims                   | 2007 -<br>2008 |
|   |                                |                          |                |

| Pacific Square, Maroubra<br>Junction Stage 2 | Abigroup Contractors          | Programming | 2007           |
|--|-------------------------------|-------------|----------------|
| East Quarter, Hurstville                     | Baseline Constructions        | Programming | 2007           |
| Anzac Parade Dev.<br>Maroubra Junction       | Bernaro Young Design<br>Group | Claims      | 2006           |
| Watermarque, Mosman<br>Bay                   | ZS Constructions              | Programming | 2007 -<br>2008 |
| 212 Mona Vale Rd, St Ives                    | ZS Constructions              | Programming | 2007           |
| Avalon Pde, Avalon                           | ZS Constructions              | Programming | 2004 -<br>2006 |
| 2 Maralong Rd, Mosman                        | ZS Constructions              | Programming | 2004 -<br>2006 |
| ANU Unilodge, Canberra                       | Baulderstone                  | Programming | 2004 -<br>2006 |
| 54 Spit Rd, Mosman                           | ZS Constructions              | Programming | 2001 -<br>2002 |
| Landmark Apartments,<br>Wollongong           | Jempac                        | Programming | 2005           |
| Kingston Foreshore<br>Development, ACT       | Berents Project<br>Management | Programming | 2003 -<br>2004 |
| Aqua Apartments, Clovelly                    | Piper Alderman                | Claims      | 2001 -<br>2002 |
| 66 Kurraba Rd, Neutral<br>Bay                | Lakeside Commercial           | PM Services | 2001 -<br>2002 |
| Liberty Grove - Stage 7,<br>Homebush Bay     | Richard Crookes               | Programming | 2000           |
| Birkenhead Quays,<br>Birkenhead Point        | Baulderstone                  | Programming | 1999 -<br>2000 |
| The Lexington - Kent<br>Street, Sydney       | Corrs Chambers                | Claims      | 1997 -<br>2000 |
| Abbotsford Cove<br>Apartments                | IPM Pty Ltd                   | Programming | 1999           |
| Great Southern Hotel,<br>Sydney              | Group One                     | Programming | 1997 -<br>1998 |

| Observatory Tower,<br>Sydney                   | Programme Manager      | Program manager                          | 1994 -<br>1996 |
|--|------------------------|--|----------------|
| Pacific Waves, Manly                           | Barclay Mow            | Claims                                   | 1997 -<br>1999 |
| Wondakiah Project,<br>Waverton                 | Gemini Mgt Services    | Programming                              | 1997 -<br>1998 |
| No. 2 Bond Street, Sydney                      | Baulderstone           | Programming                              | 1996 -<br>1998 |
| Crown Gardens, Sydney                          | Fletcher Construct     | Claims                                   | 1995 -<br>1998 |
| Hopetoun Quays                                 | Baulderstone           | Programming                              | 1995 -<br>1998 |
| Renzo Piano Apartments<br>Macquarie St. Sydney | Civil and Civic        | Programming                              | 1999           |
| Mariner's Cove,<br>Homebush Bay                | Laing O'Rourke         | Programming                              | 1997 -<br>1999 |
| Chancellory Apartments,<br>Newtown             | Laing O'Rourke         | Programming                              | 1997 -<br>1999 |
| Ivanhoe Rd Development,<br>Macquarie Park      | DPWS                   | Claims                                   | 1988 -<br>1990 |
| Various Residential<br>Developments            | Lend Lease Residential | Assist. site manager                     | 1984 -<br>1986 |
| Various  | J & A Shahady          | Estimator, contracts<br>manager, builder | 1982 -<br>2008 |
| Retail Projects                                |                        |  |                |
| WA Retail Delivery<br>Strategy                 | Scentre Group          | Programme advice                         | 2015           |
| Retail Ready Meats<br>Handling Plant           | GPT                    | Programme & Claims advice                | 2015           |
| Harold Park 'Tramshed'<br>Redevelopment        | Quasar Constructions   | Programming                              | 2016           |
| East Village<br>Redevelopment                  | Crown Group            | Programming                              | 2014           |

| West Keira Shopping<br>Centre, Wollongong                         | Hansen Yuncken                 | Time management               | 2012 -<br>2014 |
|---|--------------------------------|-------------------------------|----------------|
| Pacific Fair, Gold Coast  | Westfield                      | Programme advice              | 2012 -<br>2014 |
| Macquarie Shopping<br>Centre Stage 3                              | Westfield                      | Programme advice              | 2012 -<br>2013 |
| Centrepoint<br>Redevelopment, Sydney                              | Westfield                      | Programming                   | 2009 -<br>2013 |
| Hurstville Central  | Built NSW                      | Programming                   | 2008           |
| Pacific Square Stage 2  | Abigroup Contractors           | Programming                   | 2007           |
| Picton Shopping Centre  | Corbert Court                  | Claims                        | 2006 -<br>2007 |
| Westpoint Shopping<br>Centre, Blacktown                           | Baulderstone                   | Program manager               | 2003 -<br>2006 |
| Macquarie Shopping<br>Centre Redevelopment –<br>Stage 2, Ryde NSW | Baulderstone                   | Program advisor               | 1999 -<br>2000 |
| Norton Plaza, Leichardt   | Baulderstone                   | Claims                        | 1999           |
| QP1 Distribution Facility,<br>Minchinbury                         | Baulderstone                   | Programming                   | 1997 -<br>1998 |
| Woolworths Goulburn   | Cedra Construct                | Programming                   | 1995           |
| Greenwood Plaza, North<br>Sydney                                  | IEL                            | Programming                   | 1989 -<br>1990 |
| Fairfield Shopping Centre   | Abigroup Contractors           | Claims                        | 1988           |
| Defence Projects  |                                |                               |                |
| New Air Combat<br>Capability Infrastructure                       | Lend Lease                     | Time management               | 2010 -<br>2015 |
| Defence Infrastructure<br>Support & Maintenance,<br>NSW           | Brookfield Johnson<br>Controls | Program/project<br>Management | 2002 -<br>2014 |
| AWD & LHD Garden<br>Island  | Abigroup Contractors           | Time management               | 2011           |

| Oxygen Storage Facilities,<br>RAAF Base Richmond  | DMM/DoD                                     | PM Services                                       | 2005   |
|---|---|---|--|
| SCA (Navy) Relocation   | Dept of Defence                             | PM Services                                       | 2000 -<br>2001                                 |
| Buildings 88-90, Garden<br>Island Naval Base  | Dept. of Defence                            | PM Services                                       | 2001   |
| Building 1, HMAS<br>Waterhen  | Dept. of Defence                            | PM Services                                       | 2001   |
| Buildings 13, 14 and 98 -<br>RAAF Base Richmond   | Dept. of Defence                            | PM Services                                       | 2001   |
| 1st Field Hospital, RAAF<br>Holsworthy  | PTW Architects                              | Time management                                   | 1994 -<br>1995                                 |
| Dept. of Defence, HQ<br>Redevelopment Study,<br>Russell ACT,  | Dept. of Defence                            | Management<br>consultant                          | 1993   |
| New T.A.D.S., RAAF Base<br>Curtin WA  | Dept. of Defence                            | Management consultant                             | 1993   |
| Garden Island<br>Infrastructure upgrade   | Dept. of Defence                            | Time management                                   | 1986 –<br>1987                                 |
| Health Projects   |   |   |  |
|   |   |   |  |
| SRACC Herston Quarter,<br>Brisbane  | QHealth                                     | Program advisor                                   | 2017 -<br>current                              |
|   | QHealth Thiess/Healthscope                  | Program advisor Program advisor                   |  |
| Brisbane  Northern Beaches Hospital   |   | C   | current<br>2013 -                              |
| Brisbane  Northern Beaches Hospital PPP  New Royal Adelaide   | Thiess/Healthscope                          | Program advisor                                   | current<br>2013 -<br>2018<br>2016 -            |
| Brisbane  Northern Beaches Hospital PPP  New Royal Adelaide Hospital (\$2,300m)  Royal North Shore              | Thiess/Healthscope SA Health                | Program advisor Program advisor                   | current  2013 - 2018  2016 - 2017  2007 -      |
| Brisbane  Northern Beaches Hospital PPP  New Royal Adelaide Hospital (\$2,300m)  Royal North Shore Hospital PPP | Thiess/Healthscope  SA Health  CPB / Thiess | Program advisor  Program advisor  Program advisor | current  2013 - 2018  2016 - 2017  2007 - 2014 |

| Mater Hospital Newcastle   | Abigroup Contractors           | Programming              | 2007                  |
|--|--------------------------------|--------------------------|-----------------------|
| RPA Emergency Unit   | Baulderstone                   | Programming              | 2005                  |
| Medi-hotel Feasibility<br>Study, John Hunter<br>Hospital, Newcastle          | Hunter Health                  | Strategic advice         | 2001                  |
| 1st Field Hospital, RAAF<br>Holsworthy                                       | PTW Architects                 | Programming              | 1994 -<br>1995        |
| Sydney Hospital<br>Redevelopment   | NSW Health                     | Programming              | 1994                  |
| Radiation Oncology Unit -<br>Townsville Hospital                             | TGP + Hulme                    | Programming              | 1993 -<br>1994        |
| Diagnostic and Treatment<br>Building, Canberra<br>Hospital A.C.T.            | ACT Health                     | Programming              | 1991 -<br>1994        |
| ACT Public Hospitals<br>Redevelopment Project                                | ACT Government                 | Program manager          | 1990 -<br>1997        |
| Wyong Hospital, Stage 2  | TGP Architects                 | Programming              | 1988                  |
| Gosford Hospital, Stage 3  | TGP Architects                 | Programming              | 1987 -<br>1995        |
| Diagnostic and Treatment<br>Building, St Vincent's<br>Hospital, Darlinghurst | ACT Health                     | Programming              | 1986 <b>–</b><br>1988 |
| Community Facilities Projects  |                                |                          |                       |
| Sydney Modern Gallery,<br>NSW  | INSW                           | Programme Advisor        | 2018 -<br>current     |
| Parklea Correction Centre  | Hansen Yuncken                 | Claims                   | 2017                  |
| Bankstown Library  | Watpac                         | Claims                   | 2012 -<br>2013        |
| Mount Druitt Commuter<br>Car Park  | Seymour Whyte<br>Constructions | Time management          | 2011                  |
| Coronation Centre Prince<br>Alfred Park                                      | City of Sydney Council         | Management<br>consultant | 2010                  |

| Cessnock Correctional<br>Centre -                        | Abigroup Contractors                   | Time management                        | 2010                  |
|--|--|--|-----------------------|
| Mount Gravatt (East)<br>Swimming Centre,<br>Brisbane     | Seymour Whyte                          | Programming /Claims                    | 2008                  |
| Queen Square Law Courts                                  | PTW Architects                         | Time management                        | 2007                  |
| Commonwealth Law<br>Courts, Parramatta                   | Belmadar Contractors                   | Programming                            | 1987                  |
| New ACT Legislative<br>Assembly                          | Hindmarsh                              | Program manager                        | 1992 -<br>1994        |
| Family Law Courts, Sydney                                |  | Programming                            | 1988                  |
| Barwon Prison  |  | Programming                            | 1988                  |
|  |  |  |                       |
| Environmental Projects                                   |  |  |                       |
| Barangaroo Remediation<br>Works                          | Barangaroo Delivery<br>Authority       | Time management /<br>Commercial advice | 2010 -<br>current     |
| Penrith Lakes Mine<br>Remediation Project                | Penrith Lakes Development Corporation  | Time management /<br>Commercial advice | 2011 -<br>2018        |
| Nyngan Solar Power Plant                                 | First Solar                            | Commercial advice                      | 2015                  |
| PCCS Remediation Project                                 | Ferrier Hodgson                        | Claims                                 | 2011                  |
| Hunter River Remediation<br>Project                      | Dept. Premier &<br>Cabinet – NSW Govt. | Management<br>consultant               | 2011                  |
| Homebush Bay<br>Remediation Project                      | Olympic Co-ordination<br>Authority     | Management<br>consultant               | 1993 -<br>2001        |
| Ecology Database<br>Project/Env. Remediation<br>Strategy | Olympic Co-ordination<br>Authority     | PM services                            | 1998 <b>–</b><br>2000 |
| Education Projects                                       |  |  |                       |
| UTS Building 2<br>Redevelopment                          | Richard Crookes<br>Constructions       | Programming                            | 2016 -<br>current     |

| ACU Masterplanning                                    | Avium Projects                     | Programming              | 2015 -<br>current |
|---|------------------------------------|--------------------------|-------------------|
| Cammeray Public School                                | Lipman Constructions               | Programming              | 2015              |
| Rosebank College                                      | Equiset Construction<br>Sydney     | Time management          | 2012 -<br>2013    |
| Building the Education<br>Revolution - NSW            | NSW Government -<br>NBJP Taskforce | Management<br>consultant | 2011 -<br>2012    |
| University of Sydney –<br>Central Campus              | Abigroup Contractors               | Time management          | 2008              |
| Monash Law School<br>Project                          | Bligh Voller Nield<br>Architecture | Programming              | 2008              |
| University of Sydney – East<br>Campus                 | Abigroup                           | Programming              | 2007              |
| CTCP Building,<br>Wollongong University               | Baulderstone                       | Programming              | 2007              |
| New Library & ASRS<br>tender, Macquarie<br>University | CRI                                | Programming              | 2007              |
| DET School Laboratories<br>Upgrade Programme,<br>NSW  | Dept of Education & Training       | Programming              | 2007              |
| IFFM Building,<br>Wollongong University               | Baulderstone                       | Programming              | 2006 -<br>2007    |
| Innovation Campus,<br>Wollongong University           | Baulderstone                       | Program advisor          | 2006 -<br>2007    |
| Community Central<br>Library, Liverpool               |                                    | Programming              | 1995              |
| Hunter Institute Of<br>Technology                     | Public Works Dept                  | Programming              | 1995              |
| ICT Projects  |                                    |                          |                   |
| ICT Projects  | Abigroup Contractors               | Time management          | 2012              |
| Global Switch, Sydney                                 | Abigroup Contractors               | Time management          | 2012              |
| SY3 Data Centre                                       | John Holland Pty Ltd               | Time management          | 2012              |

| NBN v John Holland                     | Corrs Chambers<br>Westgarth    | Claims                   | 2012              |
|--|--------------------------------|--------------------------|-------------------|
| VHA 3G Rollout                         | Ericsson                       | Time management          | 2011              |
| Westpac Data Centre,<br>NSW            | Westpac                        | Program advisor          | 2010              |
| SY3 Internet Exchange<br>Facility      | Equinix                        | Time management          | 2010              |
| WBC Data Storage<br>Facilities         | Westpac Banking<br>Corporation | Time management          | 2010              |
| National Broadband<br>Network          | NBN Co                         | PMO manager              | 2009 -<br>2010    |
| SYD02 Data Centre,<br>Mascot           | Equinix                        | Program Advisor          | 2009              |
|  |                                |                          |                   |
| Road Projects                          |                                |                          |                   |
| M5 Duplication Project –<br>Electrical | Heyday                         | Program Advisor          | 2018 -<br>current |
| Sydney F6 Extension                    | TfNSW / RMS                    | Program Advisor          | 2017 -<br>current |
| Sydney NBL                             | TfNSW / RMS                    | Program Advisor          | 2017 -<br>current |
| Sydney WHT                             | TfNSW / RMS                    | Program Advisor          | 2017 -<br>current |
| Sydney Airport Gateway /<br>M4-M5 Link | TfNSW / RMS                    | Program Advisor          | 2016 -<br>current |
| Northconnex, NSW                       | RMS                            | Program & Risk<br>Advice | 2017 -<br>current |
| Northlink Motorway, WA                 | Valmec                         | Claims advice            | 2017 -<br>2018    |
| Schofields Rd Upgrade                  | RMS                            | Claims advice            | 2017 -<br>2018    |
| Werrington Rd Upgrade                  | RMS                            | Claims advice            | 2017              |

| Canberra Metro Light Rail                        | CMA                            | Time management            | 2014 -<br>2017 |
|--|--------------------------------|----------------------------|----------------|
| Perth Airport -<br>Infrastructure                | Brierty Ltd                    | Time<br>management/Claims  | 2015           |
| Wynyard Walk – Tunnel &<br>Bridge                | Thiess                         | Time management            | 2014 -<br>2015 |
| Sydney Light Rail                                | TfNSW                          | Time management            | 2013 -<br>2014 |
| Marandoo Mine<br>Roadworks                       | Kerman                         | Claims advice              | 2013           |
| Bulahdelah By-pass                               | Baulderstone                   | Claims                     | 2011 -<br>2013 |
| Bankstown Underpass<br>Renewal                   | Arenco (NSW)                   | Claims                     | 2012           |
| Headland Park,<br>Barangaroo Point               | BDA/Infrasol                   | Program advisor            | 2010 -<br>2012 |
| Browns Farm Reserve                              | Seymour Whyte<br>Constructions | Time management            | 2011           |
| Toowoomba By-pass                                | Infrasol                       | Program Advisor            | 2010           |
| Pluto LNG Civil works, WA                        | Leighton Contractors           | Program advisor            | 2009           |
| Australian Technology<br>Park - Infrastructure   | Fulton Hogan                   | Programming                | 2007 -<br>2008 |
| World Youth Day 2008 –<br>Infrastructure Co-ord. | WYDCA                          | Management<br>consultant   | 2007           |
| Kings Cross Tunnel<br>Upgrade                    | O'Donnell Griffin              | Programming                | 2007           |
| M2 Tolling System<br>Upgrade                     | Evans &<br>Peck/Transurban     | Programming                | 2005           |
| Liverpool-Parramatta<br>Transitway               | Barclay Mowlem                 | Program advisor            | 2002 -<br>2004 |
| Newington Remediation and Millenium Parklands    | OCA                            | PM services                | 2000 -<br>2001 |
| Olympic Overlay, Sydney<br>Olympic Park          | GHD                            | Planning and<br>Estimating | 1999 -<br>2001 |

| Sydney Olympic Park<br>Infrastructure, Homebush<br>Bay | GHD                         | Project controls mgr.    | 1995 -<br>2001    |
|--|-----------------------------|--------------------------|-------------------|
| Homebush Bay<br>Redevelopment                          | OCA                         | Management consultant    | 1993 -<br>2001    |
| Stanthorpe By-pass                                     | Roche Bros                  | Programming              | 1995              |
| South Blackwater Mine -<br>Infrastructure              | Roche Bros.                 | Program advisor          | 1994              |
| Tumbalong Park, Darling<br>Harbour                     | Darling Park                | PM services              | 1986 -<br>1987    |
| Sydney (Kingsford Smith)<br>Airport runways upgrades   | Federal Airport Corp.       | Programming              | 1986              |
|  |                             |                          |                   |
| Rail Projects  |                             |                          |                   |
| Tangara Trains Upgrade,<br>NSW                         | UGLU                        | Claims Advice            | 2018 -<br>current |
| Doha Metro Gold Line,<br>Qatar                         | Atkins                      | Claims Advice            | 2017 -<br>2018    |
| Canberra Metro Light Rail                              | CMA                         | Program Advisor          | 2014 -<br>2016    |
| Wynyard Station Upgrade<br>Proposal                    | Thiess                      | Program Advisor          | 2014              |
| Sydney Light Rail                                      | SLRA                        | Program Advisor          | 2013 -<br>2014    |
| NWRL Project Plans and<br>Procedures                   | Infrasol/TfNSW              | Management<br>Consultant | 2012 -<br>2013    |
| Central Station Emergency<br>Access Project            | Arenco (NSW)                | Prog. & Claims<br>Advice | 2012              |
| Sydney Metro - Permanent<br>Route                      | Leighton Contractors        | Time Management          | 2010              |
| South West Sydney Rail<br>link Extension, NSW          | TIDC/Infrasol               | Program advisor          | 2008 -<br>2010    |
| Southern Sydney Freight<br>Rail line                   | Seymour Whyte Constructions | Time management          | 2008              |
|  |                             |                          |                   |

| Metro Train Protection<br>System                                       | Queensland Rail               | Time management          | 2007 -<br>2008 |
|--|-------------------------------|--------------------------|----------------|
| Southern Suburbs Railway,<br>Perth                                     | O'Donnell Griffin             | Time management          | 2007           |
| New Outer Suburban Cars<br>Rail Rolling Stock,<br>Newcastle            | United Group - Rail           | Program advisor          | 2005 -<br>2007 |
| Chatswood Transport<br>Interchange                                     | Laing O'Rourke                | Time management          | 2004 -<br>2007 |
| Electric Passengers Trains -<br>PPP Bid                                | United Group Rail<br>Services | Time management          | 2006           |
| NSW State Rail Authority,<br>Planning and Program<br>Management System | NSW RSA/RICS/SRA              | Management systems       | 1999           |
| Tangara Train Rollout &<br>Maintenance Facility                        | NSW SRA                       | Time management          | 1986           |
| Management Systems   |                               |                          |                |
| Genesiscare PMO<br>Schedule Support                                    | Genesiscare                   | Management consultant    | 2017           |
| New Royal Adelaide<br>Hospital PMO                                     | SA Health                     | Management<br>consultant | 2016 -<br>2017 |
| Ventia Restructure IPO   | Leighton/Ventia               | Management<br>consultant | 2015 -<br>2016 |
| NWRL Project Plans and<br>Procedures                                   | Infrasol/TfNSW                | Management<br>consultant | 2012 -<br>2013 |
| Ericsson VHA Transmission  | Ericsson Australia            | Programming              | 2011 -<br>2012 |
| NSW Nation Building and<br>Jobs Plan Taskforce                         | NSW NBJP Taskforce            | Management<br>consultant | 2009 -<br>2011 |
| National Broadband<br>Network,   | NBN Co                        | PMO Program<br>manager   | 2009 -<br>2010 |
| Building the Education<br>Revolution - Sydney                          | Abigroup                      | Management systems       | 2009 -<br>2010 |

| Sydney Desalination<br>Project, Management Plan<br>& Systems           | Sydney Water                   | Management<br>consultant | 2005 -<br>2010    |
|--|--------------------------------|--------------------------|-------------------|
| NSW Capital Projects<br>Reporting System                               | NSW Govt                       | Management systems       | 2009              |
| AUSAID, Project<br>Management Planning and<br>Systems Training         | AUSAID                         | Management systems       | 2008              |
| World Youth Day<br>Coordination Authority                              | WYDCA                          | PMO program<br>manager   | 2007 -<br>2008    |
| WBC Property Portfolio<br>Management                                   | Westpac Property<br>Operations | Time management          | 2007 -<br>2008    |
| Desalination Project Audit<br>& Health Checks                          | Sydney Water<br>Corporation    | Management advice        | 2005 -<br>2006    |
| Star Transit, MARS Project,<br>Project Management<br>Systems           | United Group                   | Management systems       | 2005 -<br>2006    |
| Doha Asian Games<br>Organising Committee                               | GHD / DAGOC                    | Management consultant    | 2006              |
| Ethos PM System - Sydney<br>Catchment Authority                        | Syd Catchment<br>Authority     | Mgmt systems             | 2000              |
| Ethos PM System- Tarong<br>Energy                                      | Tarong Energy                  | Mgmt systems             | 2000              |
| Mica Creek Power Station   | Foxboro                        | Claims                   | 2000              |
| NSW State Rail Authority,<br>Planning and Program<br>Management System | RSA/RICS/SRA                   | Management systems       | 1998 -<br>2000    |
| Queensland Rail, Planning<br>and Program Management<br>System          | QLD Rail                       | Management systems       | 1993              |
| Dispute Resolution<br>Projects   |                                |                          |                   |
| Cedar Grove  | Jones Day                      | Appointed as expert      | 2016 -<br>current |

| Sarulla Geothermal Power<br>Plant            | Baker McKenzie/SGPP                | Appointed as expert | 2016 -<br>current     |
|--|------------------------------------|---------------------|-----------------------|
| M+W ats BMC                                  | Tottle Partners/M+W                | Appointed as expert | 2016 -<br>current     |
| Austindo ats Kerman                          | Tottle<br>Partners/Kerman          | Appointed as expert | 2017                  |
| Nahas ats Homesite                           | Mills Oakley/Nahas                 | Appointed as expert | 2016 -<br>2017        |
| Brierty Limited ats Karrara<br>Mine Ltd      | Tottle Partners/Brierty<br>Limited | Appointed as expert | 2014 -<br>2016        |
| Ausenco ats Base<br>Resources                | Tottle<br>Partners/Ausenco         | Appointed as expert | 2014 -<br>2017        |
| AGC v Orora                                  | Tottle Partners/AGC                | Appointed as expert | 2015 -<br>2016        |
| Brierty Limited ats Gwello                   | Tottle Partners/Brierty<br>Limited | Appointed as expert | 2015                  |
| Brierty Limited ats MRWA                     | Tottle Partners/Brierty<br>Limited | Appointed as expert | 2014 -<br>2015        |
| Perth International Airport                  | Tottle Partners/Built<br>Environs  | Appointed as expert | 2013 -<br>2015        |
| Kerman v Marcon                              | Tottle<br>Partners/Kerman          | Appointed as expert | 2013 -<br>2015        |
| Diveva v Taree Council                       | Mills Oakley/Taree<br>Council      | Appointed as expert | 2013 -<br>2014        |
| Northerly Group v St<br>Bartholomew's        | Crisp Legal/Northerly              | Appointed as expert | 2013 -<br>2014        |
| MARS Pet Care Facilities                     | Hansen Yuncken                     | Claims              | 2013 -<br>2015        |
| AJ Lucas v GAWB - Curtis<br>Island           | Vincent Young/A J<br>Lucas         | Appointed as expert | 2012 -<br>2016        |
| Lucky Exports India v Ivory<br>Trading Dubai | Al Tamimi/Lucky<br>Exports         | Appointed as expert | 2013 -<br>2014        |
| Casba on Danks                               | Parkview Constructions             | Claims              | 2013 <b>–</b><br>2014 |

| Chevron v HHI                                  | Chevron                            | Claims              | 2013                  |
|--|------------------------------------|---------------------|-----------------------|
| AGC v Sino Iron Ore                            | Tottle Partners/AGC                | Appointed as expert | 2013                  |
| Adelaide Airport Carpark                       | Watpac Construction<br>(SA)        | Claims              | 2013                  |
| Hay Point Stage 3 Project                      | MDGS JV                            | Claims              | 2012 -<br>2013        |
| Warramboo Infrastructure<br>Project            | Downer EDI Works                   | Claims              | 2012 -<br>2013        |
| F.Hannan Pty Ltd v SEMF<br>Pty Ltd             | F. Hannan (Properties)             | Appointed as expert | 2012 -<br>2013        |
| Tennix v MMWB                                  | Clayton Utz/Tennix                 | Appointed as expert | 2012                  |
| The Quay Apartments                            | Coffey Projects                    | Claims              | 2012                  |
| Brierty Limited ats Mount<br>Gibson Mine       | Tottle Partners/Brierty<br>Limited | Appointed as expert | 2011 -<br>2013        |
| Brierty Limited ats Port<br>Headland Authority | Tottle Partners/Brierty<br>Limited | Appointed as expert | 2011                  |
| Bulahdelah Bypass Project                      | Norton<br>Rose/Baulderstone        | Appointed as expert | 2011 -<br>2013        |
| CH2M Hill v DPWS                               | Norton Rose Australia              | Appointed as expert | 2011 -<br>2012        |
| Cimeco v SSJV                                  | Tottle Partners/Cimeco             | Appointed as expert | 2011 -<br>2012        |
| John Holland v TransGrid<br>NSW                | Baker & McKenzie                   | Appointed as expert | 2010 <b>–</b><br>2011 |
| Plaza West Pty Ltd v<br>Simons Earthworks      | Adrian Batterby<br>Lawyer          | Appointed as expert | 2009 -<br>2010        |
| Macquarie Bank v<br>Meinhardt                  | Minter Ellison Lawyers             | Appointed as expert | 2009 -<br>2010        |
| Medica Centre, Hurstville<br>NSW               | Hansen Yunken                      | Claims              | 2009 -<br>2010        |
| CSWJV v Barrick - Cowal<br>Goldmine            | Tottle Partners/CSWJV              | Appointed as expert | 2008 -<br>2010        |

| St Hilliers v Blackmores                          | Colin Biggers & Paisley                 | Appointed as expert | 2009 -<br>2013 |
|---|---|---------------------|----------------|
| SWC Vs Toowoomba City<br>Council                  | Tresscox Lawyers                        | Claims              | 2009           |
| Service Stream Communications                     | Mills Oakley Lawyers                    | Claims              | 2009           |
| BBB v Frankipile and Ors                          | CBP/BBB Construction                    | Appointed as expert | 2008 -<br>2013 |
| Pheonix Constructions v<br>Coastline Construction | Phoenix Constructions                   | Appointed as expert | 2008 -<br>2011 |
| ECC v Thiess - Allied<br>Feeds Site               | Blake Dawson                            | Appointed as expert | 2008           |
| QNI - Boiler 4 Upgrade                            | Alstom Limited                          | Claims              | 2007 -<br>2008 |
| OSCAR Trains Claims                               | United Group Rail<br>Services Ltd       | Claims              | 2007           |
| Mackay City Council vs<br>Civdec                  | Minter Ellison /<br>Mackay City Council | Time management     | 2007           |
| CSB - HY vs DOC, NSW                              | Crisp & Associates,<br>Solicitor        | Claims              | 2006 -<br>2007 |
| Corbett Court v Quasar<br>Constructions           | SWAAB/Corbett Court                     | Appointed as expert | 2006 -<br>2007 |
| Pan Asia v HFR Group                              | Robinson Legal                          | Appointed as expert | 2002           |
| Olympic Athletes Village                          | OCA                                     | Claims              | 1998 -<br>2001 |
| Lidcombe Media Village                            | OCA                                     | Claims              | 1998 -<br>2001 |
| The Lexington Apartments for Barclay Mowlem       | Corrs Chambers                          | Claims              | 1997 -<br>2000 |
| Pacific Waves - EOT<br>Claims                     | Barclay Mowlem                          | Claims              | 1997 -<br>1999 |
| Harris Street Substation                          | Baulderstone<br>Hornibrook              | Claims              | 1995           |

| Observatory Tower Claim                          | Baulderstone<br>Hornibrook          | Claims              | 1994 -<br>1996 |
|--|-------------------------------------|---------------------|----------------|
| Westside Towers, Sydney                          | Dunhill Madsen                      | Expert's assistant  | 1993 -<br>1994 |
| Riviera St Development's v<br>Abigroup, VIC      | Riviera St<br>Development           | Appointed as expert | 2007 -<br>2008 |
| Laing O'Rourke v TIDC,<br>NSW                    | Laing O'Rourke                      | Claims              | 2006 -<br>2007 |
| Alstom v QNI, QLD                                | Alstom                              | Appointed as expert | 2006 -<br>2007 |
| Hansen Yunken v NSW<br>DoC, Sydney               | Hansen Yunken                       | Appointed as expert | 2006           |
| 197 Anzac Pde, Maroubra<br>Junction              | Bernard Young<br>Architects         | Claims              | 2006           |
| Jempac v Hansen Yunken,<br>Wollongong            | Jempac                              | Claims              | 2005 -<br>2006 |
| Baulderstone Hornibrook v<br>QIC                 | Baulderstone<br>Hornibrook          | Claims              | 2004 -<br>2006 |
| Walter Construction Group<br>v Transgrid         | Walter Constructions                | Appointed as expert | 2004           |
| Barclay Mowlem<br>Construction v NSW RTA         | Corrs<br>Chambers/Barclay<br>Mowlem | Appointed as expert | 2002 -<br>2005 |
| University of Technology<br>Sydney Expansion     | Baulderstone<br>Hornibrook          | Claims              | 2002           |
| Churnin et al v Pilot<br>Developments            | Pilot Developments                  | Appointed as expert | 2001 -<br>2002 |
| Northcliffe Constructions v<br>SMS Joint Venture | SMS Joint Venture                   | Appointed as expert | 2001 -<br>2002 |
| Sydney Superdome,<br>Homebush Bay                | Abigroup                            | Claims              | 1998 -<br>2001 |
| International Broadcast<br>Centre                | Walter Constructions                | Claims              | 1999 -<br>2001 |
| Macquarie Shopping<br>Centre – Stage 2           | Baulderstone<br>Hornibrook          | Claims              | 1999 -<br>2000 |

| Sydney Olympic Park<br>Infrastructure     | OCA/GHD                       | Claims               | 1997 -<br>2000 |
|---|-------------------------------|----------------------|----------------|
| Chancellory Apartments                    | Barclay Mowlem                | Claims               | 1997 -<br>1999 |
| Fletcher Constructions v<br>Crown Gardens | Philips Fox/Fletcher<br>Group | Expert evidence      | 1995 -<br>1998 |
| Hopetoun Quays                            | Baulderstone<br>Hornibrook    | Claims               | 1995 -<br>1998 |
| Gosford Hospital, Stage 3                 | Abigroup                      | Expert's assistant   | 1994 -<br>1995 |
| Fairfield Shopping Centre                 | Abigroup                      | Expert determination | 1988           |