



Christopher Nicolas

Director

Areas of Expertise	Planning & Scheduling, Integrated Project Controls, Claims Analysis, Dispute Resolution, Project Management
Industries	Infrastructure, Energy, Mining & Resources, ICT, Building & Construction, Government, Roads, Rail, Health, Water, Education, Airport
Qualifications Memberships	Bachelor of Building Construction Management (Hons)

Key Experiences

Chris has gained extensive experience and demonstrated valuable skills in all facets of Project and Strategic Management. His background has led him into the specialist fields of Project Time and Cost Management, and Contract Management.

More specifically Chris has provided strategic planning, delivery and management advice on various projects. He has extensive experience in the preparation of works programmes including all phases of project life cycle in the private and public sector.

He is also experienced in monitoring the progress of all parties involved in the design and construction process, and preparation of multi-level progress reports. The types of projects include commercial, residential, health, infrastructure, mining, power and processing, and telecommunication projects. His expertise includes analysis of resource requirements, cash flow preparation and analysis of productivity, disruption and/or acceleration.

Director - CTBH: Various Projects, Middle East (2008 – 2019)

As Director in Charge of CTBH, Christopher was responsible for managing the provision of specialist project planning, time management and claims / dispute resolution services to clients throughout and the Middle East and Asia Pacific.

CTBH was a unique alliance of TBH, planning and claims management specialist consultants, and Faithful+Gould, an integrated programme and project management consultancy, servicing clients in the Middle East and Asia Pacific.

From June 2008 – September 2013, CTBH was an alliance of TBH and Confluence Project Management. Faithful+Gould procured the Confluence Project Management in October 2013.

Projects Chris has been involved on include:

- Dubai Creek Harbour, Dubai (Mixed Use) – Planning, Programming
- Mega Residential Programme (Confidential) - Planning, Programming
- Al Faisaliah District & Mall, Riyadh (Mixed Use) – Planning, Programming
- Al Wedyan Development, Riyadh (Mixed Use) – Planning, Programming
- Dubai Hills Estate (Infrastructure) - Claims Management
- Tilal Al Ghaf, Dubai (Mixed Use) – Planning, Claims Management
- King Abdulaziz International Airport, Jeddah (Airport) - Claims Management
- Kingdom Tower, Jeddah (Mixed Use) – Claims Management
- Riyadh Digital City, ITCC, (Mixed Use) - Claims Management
- Crown Plaza, Riyadh ITCC (Hospitality) - Claims Management
- Aircraft Maintenance Hangers, Jeddah (Airport) - Claims Management
- Salalah Ammonia Plant, Oman (Oil & Gas) – Claims Management & Dispute Resolution
- Ras Tanura Asphalt Refinery, Al Khobar (Oil & Gas) – Claims Management & Dispute Resolution
- Sharjah City Centre, UAE (Retail) - Claims Management
- Ajman City Centre, UAE (Retail) - Claims Management
- City Walk Phase 2 + Hotel, Dubai (Mixed Use) – Planning, Claims Management
- Contract 2 Infrastructure Doha (Infrastructure) – Planning, Claims Management
- Mall of the Emirates UAE (Retail) – Planning, Claims Management
- Doha Festival City, Qatar (Retail) – Planning, Claims Management
- Doha Gold Line (Rail) – Planning, Claims Management
- Four Seasons Hotel, Abu Dhabi, UAE (hospitality) - Planning, Claims Management
- Motiongate Theme Park, Dubai (Hospitality) – Planning, Programming
- Dubai Airport Concourse 4 (Airport) – Planning, Claims Management
- Julfar Towers Ras Al Khaimah (Mixed Use) – Claims Management
- Park Towers, DIFC, Dubai (Mixed Use) – Claims Management & Dispute Resolution
- The Galleria, Abu Dhabi (Retail) - Planning, Programming
- Cleveland Clinic, Abu Dhabi (Hospital) - Planning, Programming
- Al Forsan, Abu Dhabi (Mixed Use) – Planning, Programming

- Rihan Heights, Abu Dhabi, UAE (mixed use) - Planning, Programming
- Oberoi, Business Bay, Dubai, UAE (mixed use) – Planning, Claims Management
- Ritz Carlton Hotel and Service Apartments DIFC, Dubai, UAE (hospitality)
- Najmat Reem Island, Abu Dhabi (infrastructure) - Planning, Claims Management
- Marina Bay Financial Centre Singapore - Phase 1 & Phase 2 (commercial) - Planning, Claims Management
- Marina Bay Sands Integrated Resort, Singapore (hospitality) - Planning, Programming
- Network Broadband Network, Singapore (telecommunications) – Planning
- ITE College West, Singapore (education) – Planning
- C916 DTL Stage 2– Beauty World Station, Singapore (infrastructure) – Planning, Programming
- C854 Circle Line – Farrer Station, Singapore (infrastructure) – Planning, Programming
- C920 DTL Stage 2 – Newton Station, Singapore (infrastructure) – Planning, Programming
- Project Dragon, Deutsche Bank, Hong Kong (commercial) - Planning, Programming
- Marina View North & South Towers, MGPA, Singapore (commercial) - Planning, Programming

Experience with Tracey Brunstrom & Hammond (TBH) Pty Ltd, Australia (2003 – 2007)

Project Name	Role
Career Highlights	
St. Margaret's Redevelopment, Sydney	Refurbish & New Build Apartments (Residential). Contracts Manager & Planner within the Grocon Constructions project team redeveloping the former St Margaret's Hospital Site. The project involved the residential refurbishment of the existing maternity ward and the construction of three new residential buildings (20 storey, 10 storey, 3 storey), as well as a large public plaza area. Chris was responsible for administering all major sub-contract packages and the project programme of the 3 new post-tensioned structures. Commissioning and completion activities were fast tracked to ensure residents moved in on time. This involved detailed site statusing, analysis and change management of the programme.
Playford B Power Station, South Australia (Power)	Dispute Resolution.
Mardi to Mangrove Pipeline (Infrastructure / Water), Wyong, Australia	Responsible for the independent preparation of tender evaluation schedules for comparative data on behalf of Wyong Shire Council for the Mardi to Mangrove Pipeline Project. This involved an analysis of six major tender responses for the provision of Design and Construction Management Services.

Project Name	Role
Rolling Stock Maintenance Facility - Auburn NSW (Rail)	Dispute Resolution.
World Youth Day 2008, Sydney (Major Events)	Master programming for the 2008 World Youth Day Papal Mass celebration at Randwick Racecourse. Chris was responsible for developing the master programme for bump-in and bump-out works at the racecourse. This involved coordination with a number of stakeholders.
North Kiama Bypass, NSW (Infrastructure / Roads)	Dispute Resolution.
Boulderstone Hornibrook – Programme Management – Melbourne Office (Commercial)	Overseeing all tender programming and construction programming for Boulderstone Hornibrook on a number of commercial and residential projects. The role was a temporary secondment.
Department of Commerce – Water Projects – Master Programming (Water)	Review of delivery strategy and development of options for the Central Coast Temporary Drought Relief Project. Chris was responsible for the preparation and ongoing monitoring and maintenance of 25 project programmes for Wyong Shire Water Supply Projects. He was also responsible for programme development of standardized programming templates for current and future projects.
Wyong Shire Council, Wyong– Capital Works Programme (Infrastructure)	Project Manager & Planner within the Contracts & Special Projects department of Wyong Shire Council. Managing the pre/post award delivery of a range of projects including community, sporting and recreational facilities, roads and drainage structures, and new and augmented treatment plants. The role also involved liaison between council departments, engaged consultancies, public authorities and the wider community.
Water Corporation WA, Waroona Dam – TBH Perth Office (Infrastructure / Water)	Contractual Claim Report on Waroona Dam on behalf of Water Corporation WA. Chris was responsible for the review of contemporaneous project records to retrieve project as-built data, review of Contractors contract and status programmes to identify the projects progressive critical path, and the analysis and review of Contractors EOT Claims.
Telstra / Alcatel – Network Transformation – Melbourne (Telecommunications)	Strategic planning and coordination in developing the master integrated programme schedule for the rollout of Telstra’s network transformation, the national fibre optic rollout.

Project Name	Role
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GORO Nickel Mine (New Caledonia) (Mining / Process)

Dispute Resolution.

Playford B Power Station, South Australia (Power)

Contracts Administrator within the Goro Nickel Mine Contracts team. The project involved the design & construction of a significant nickel mining project in New Caledonia. Chris was responsible for the coordination and preparation of tendering for the major design, engineering, materials and construction packages relating to on and off-site works.

Liverpool Parramatta T-Way – TBH Sydney Office - (Infrastructure / Roads

Claims Preparation on behalf of Barclay Mowlem (BMCL). Chris analysed and prepared a report on extra over costs incurred by BMCL during the construction of the project for the Roads & Traffic Authority.

Experience with Haymills Constructions, UK (2001 – 2002)

Project Name	Role
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Career Highlights

Structural Refurbishment (Residential). 29 Chesham Place, Belgravia, London

Project / Contracts Manager structurally refurbishing a 6-storey heritage listed mansion in London. The project involved internal demolition of all floors, extensive structural modifications, and the reconstruction of the internal structure, whilst maintaining the heritage listed façade. Chris was responsible for the day to day site management and administration of the major structural subcontract. He also managed the complex project programme which involved a great deal of temporary works.

Experience with Skanskar Kontor, UK (2001)

Project Name	Role
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Career Highlights

Kensington Roof Gardens, London, (Commercial)

Contracts Administrator and Project Planner within the construction team carrying out works on behalf of Virgin Hotels. The project involved extensive refurbishment of the existing Kensington Roof Gardens Club and the construction of a new restaurant. Chris was responsible for the planning and ongoing monitoring of the project programme, and the administration of all major sub-contract packages.

Project Name	Role
Career Highlights	
Sydney Olympic Park Common Domain (Infrastructure Overlay (Infrastructure / Major Events)	<p>Planner / Cost Control Manager and Minor Works Project Manager within the Project Management consortium led by GHD for the Olympic Coordination Authority (OCA).</p> <p>The project involved the construction of bump-in and bump-out of temporary infrastructure and temporary facilities overlay for the Olympic Games event. Chris was responsible for monitoring a number of contractor’s programmes on various sites, cost control of their respective work packages and project management of a number of minor works packages.</p>
Homebush Bay Infrastructure Development – Sydney Olympic Park (Infrastructure / Major Events)	<p>Planner / Cost Controller within the Project Management consortium led by GHD for the Olympic Coordination Authority OCA. The project involved project management of all design and construction activities for the provision of transport services and utilities for Sydney Olympic Park. Chris was responsible for monitoring a number of contractor’s progress on various sites and the cost control of their respective work packages.</p>