



## Trevor Lam

### Director - Asia

---

<b>Areas of Expertise</b>	Tender Planning, Project Planning, Programme Management, Project Management, Delay Expert, 4D Planning
<b>Industries</b>	Building and Construction, Airports, Rails, Road, Energy, Education, Health, ICT
<b>Qualifications</b>	Bachelor of Applied Science – Construction Management
<b>Memberships</b>	MSI Arb, SCL(S), MAIPM

---

### Key Experiences

Trevor has worked in planning, scheduling, project controls and forensic delay analysis since 2000 and brings to TBH extensive experience drawn from a range of industries. His experience has been drawn from his involvement on a wide range of projects including hyper-scale data centres, large-scale energy projects, hotels, airports, civil projects, road projects, rail infrastructure projects, residential developments, commercial developments, major capital works projects, hospitals, marine infrastructure projects, ICT transformation projects and sporting facilities in Singapore, Malaysia, Hong Kong, Indonesia, China, Vietnam, the Philippines, Australia, Greece, the UK and Dubai.

Trevor has a strong involvement in the delivery of live projects; planning works from conception to completion across a diversified client base including owners, contractors and sub-contractors. Having developed a sophisticated depth of perspective on construction issues that commonly arise, Trevor is familiar with a wide range of contract forms from FIDIC to local Singaporean SIA, REDAS and PSSCOC forms of contract.

Trevor has been led teams undertaking Lender's Technical Advisory ("LTA") roles on numerous data centre projects across the APAC region and is familiar with what is required to ensure the 'bankability' of mission critical projects. In addition to the LTA roles, Trevor has been extensively involved in the planning of various data centres for both Owners and Contractors in Australia, Singapore, and China. He has also built up an ability to be an effective workshop facilitator; leading planning and schedule risk analysis workshops.

---

Trevor is also experienced in the provision of independent expert analysis on extensions of time, delay, disruption and acceleration. This includes preparing analyses, reports and acting as an Expert for litigation, arbitration, adjudication and mediation proceedings.

Project Name	Client	Role	Year
ICT / Data Centre Projects			
Confidential – Portfolio Review of a Data Centre Operator’s Assets	Confidential	Independent Technical Advisor	2019 - ongoing
Hyper-scale Data Centre in Chennai, India	RackBank / Natixis	Lenders Technical Advisor	2019 - ongoing
Data Centre in Nanjing, China	I-Squared Capital	Planning	2018 – 2019
AirTrunk Data Centre, Huntingwood, NSW, Australia	AirTrunk	Lender’s Technical Advisor	2018
AirTrunk Data Centre, Derrimut, VIC, Australia	AirTrunk	Lender’s Technical Advisor	2018
Proposed Data Centre Jurong West, Singapore	Kienta	Planner	2015
Microsoft Data Centre, Singapore	Obayashi	Program / Project Controls	2014
Workspace Computing, Melbourne, Australia	University of Melbourne	Program / Project Controls	2013
Peak Computing Facility, Melbourne, Australia	University of Melbourne	Program / Project Controls	2012
Data Hall 2, Melbourne, Australia	University of Melbourne	Program / Project Controls	2011
Career Highlights			
Hyper-scale Data Centre in Chennai, India	RackBank / Natixis	Lenders Technical Advisor	2019 - ongoing

Project Name	Client	Role	Year
AirTrunk Data Centre, Huntingwood, NSW and Derrimut, Victoria, Australia	AirTrunk	Lender's Technical Advisor	2018
KL-SG High Speed Rail Tender, AssetsCo	Confidential	Planner	2018
BP Transition & Transformation, Singapore	Telstra	Planner	2017 - 2018
Sealife in Legoland, Johor Bahru, Malaysia	Merlin Entertainment	Planning Manager / Risk Analysis	2016 – 2018
IKEA & Shopping Centre Tebrau, Johor Bahru, Malaysia	Ikano	Planner / Risk Analysis	2016 – 2019
Changi – Project Jewel, Singapore	Obayashi / Woh Hup	Planner	2016
Microsoft Data Centre, Singapore	Obayashi	Program / Project Controls	2014
Perth Airport – T1 Terminal Expansion, Perth, Australia	Built Environs WA	Planning / Project Controls / EOT Analysis	2013 – 2014
108 Flinders – Apartments, Melbourne, Australia	Riverside Properties	Program Management / Project Controls / EOT analysis	2012 – 2013
M80 Upgrade – Intelligent Transport System, Melbourne, Australia	VicRoads / Visionstream	Planner / Project Controls	2012 - 2013
Craigieburn Train Maintenance Facility, Melbourne, Australia	John Holland	EOT Analysis	2011 – 2012
South Wharf, Melbourne, Australia	WT Partnership	Independent Reviewer of Programmes and Project Progress	2008 - 2009
Geelong Road Upgrade, Melbourne, Australia	VicRoads	Planner	2000 - 2002