



Drew Nugent

Director - Defence

Areas of Expertise

Planning and Scheduling, Integrated Project Controls, Change Management, Schedule Risk Analysis, Design Lifecycle Planning, PMO

Industries

Defence Industry, Shipbuilding, Maritime Sustainment, Design Lifecycle, Advanced Manufacturing, Aerospace

Qualification

Diploma of Project Management
Diploma of Engineering (Advanced Trade)
Certificate IV in Aerospace
Lean Six Sigma Yellow Belt (Advanced)
Certified Practising Project Practitioner

Memberships

Member AIPM
Member PMI
Member PMI Adelaide Chapter

Security Clearance

NV1 (Negative Vetting 1)

Key Experience

Overview

Drew is an executive leader with 23 years of experience in the defence industry across both Australia and the United Kingdom. He has held technical, management, and strategic leadership roles ranging across Shipbuilding, System Design, Combat Systems, Maritime Sustainment, and Aerospace.

Drew has significant experience in complex project planning and controls, PMO establishment, schedule risk analysis, and change management. His skills range from devising schedule development strategies through to fully integrated project controls solutions.

Drew is highly familiar with current major acquisition and sustainment projects across the defence portfolio and can draw on his knowledge and experience to tailor solutions to industry and client context. He is passionate about the defence industry and enjoys working with business and industry stakeholders at all levels to deliver efficient and effective business and project outcomes.

Drew's Experience Includes

- Establishing schedule frameworks for high complexity program schedules
- Leading the development of complex program schedules for major programs of work
- Establishing capability and competency framework models for project planning and controls organisations
- Project and portfolio capacity and utilisation analysis
- Definition of programmatic priorities in support of effective strategic and tactical decision making
- Managing business development lifecycles incorporating Life Cycle Management and internal and external reviews
- Managing establishment, testing and migration of schedule, project controls, and EVMS software tools and architecture
- Assessing maturity and quality of schedule, project control, change control, and risk analysis models, processes, and deliverables
- Integrated Baseline Reviews
- Schedule dependency and integration reviews and improvement actions
- Preparation for internal and external audits including Earned Value System Reviews and Integrated Baseline Reviews
- Development and deployment of non-product change management systems and processes
- Schedule Risk Analysis network development, analysis, and iteration

Project Name	Client	Role	Year
Advanced Train Management System	ARTC	Specialist Project Controls Advice	2023
OneSKY CMATS	Confidential	Integrated Master Schedule	2023
Shipbuild	Confidential	Acting Project Controls Lead	2022-2023
OneSKY CMATS	Confidential	IBR Chair	2022-2023
Services Australia CCM	Telstra	Project Management Plan	2022
L8116 Phase 1	Hanwha Defence Australia	IBR Specialist Consultant	2022
L8116 Phase 1	Hanwha Defence Australia	Control Account Manager Training	2022
L125 Phase 4	Confidential	Tender Submission	2022

Project Name	Role
Naval Shipbuilding	
Hunter Class Frigate Program	BAE Systems Australia – Head of Planning
Hunter Class Frigate Program	BAE Systems Naval Ships UK – Head of Planning
Hunter Class Frigate Program	BAE Systems Australia – PMO Knowledge Transfer
Hunter Class Frigate Program	BAE Systems Australia – P6 Migration Project Manager
Maritime Sustainment and Upgrade	
Anzac Midlife Capability Assurance Program	WAMA – Planning and Project Controls Manager
ANZAC Platform Systems Remediation Project	BAE Systems Australia – Planning Manager

ANZAC Platform Systems Remediation Project	BAE Systems Australia – Project Tender Planning Lead
Anti-Ship Missile Defence Upgrade Program	BAE Systems Australia – Production Controls Manager
Anti-Ship Missile Defence Upgrade Program	BAE Systems Australia – Project Planner

Submarine Sustainment and Repair

HMAS Waller Mid Cycle Docking	ASC Pty Ltd - Lead Project Planner
Collins Class Fleet Urgent Defect Repair	ASC Pty Ltd – Electrical Detail Planner
HMAS Farncomb Maintenance Availability	ASC Pty Ltd - Project Planner

Professional Development and Learning

University of Adelaide	Master of Applied Project Management (In Progress)
University of Adelaide	Lean Six Sigma Yellow Belt (Advanced)
University of Adelaide	Leadership Communication
University of Adelaide	Strategic Thinking
University of Adelaide	Emotional Intelligence at Work
University of Adelaide	Finance for Non-Financial Managers
University of Adelaide	Leading and Managing People
Interlink Technology	Diploma of Project Management
Interlink Technology	Project Management Toolbox
Emerge Development	Leading Project Success
BAE Systems	Managing Complex Projects
BAE Systems	Project Scope and Quality Management
BAE Systems	Integrated Scheduling Practitioner
BAE Systems	Project Risk and Opportunity Management
Connexion Systems	Open Plan Professional
Connexion Systems	Cobra
Logikal	P6 Primavera